# **Ashland Transit Triangle**

Infill Strategies Project





## **Project Objectives**

- 2015-2017 Council Goals and Objectives
  - Update infill strategy along major transportation corridors
  - Explore incentives for developers for more affordable housing
- Objectives
  - Construct moderately sized housing units
  - Support transit through increased ridership
  - Generate a environment for business development and expansion
  - Create a walkable setting

### Implementation - Recommended Zoning Changes

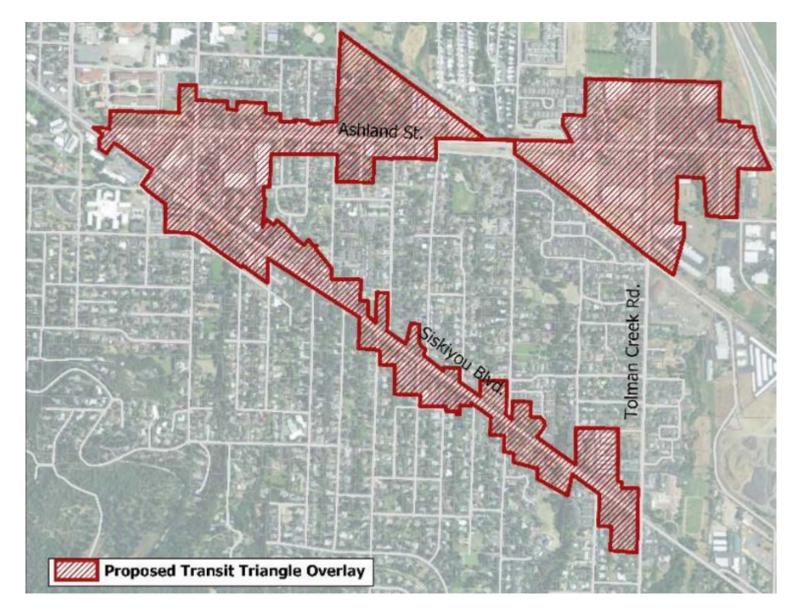
#### In the R-2 and R-3 Zones:

- Allow 3 story buildings with stepback or articulation
- Reduce landscaping to 20%
- Limit intensity to 1.25 FAR
- Allow limited mixed-use
- Reduce parking for apartments smaller than 800 sq ft to 1 space per unit
- Required off-street parking spaces for commercial uses may be reduced up to three spaces

#### In the C-1 and E-1 Zones:

- Allow 4 story buildings with stepback or articulation if adjacent to residential zones
- Keep landscaping at 15%
- Limit intensity to 1.5 FAR
- Encourage mixed-use
- Reduce parking for apartments smaller than 800 sq ft to 1 space per unit
- Required off-street parking spaces for commercial uses may be reduced up to three spaces

### **Proposed Boundary of Transit Triangle Overlay**



<sup>\*</sup> The Transit Triangle Overlay is Optional and is not Required

## **Ashland's Housing Needs**



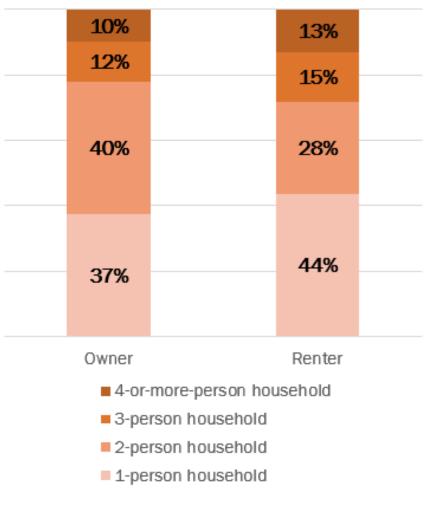
- Small Households (1-2 people) are the largest segment of households in Ashland
  - 39.4% of Ashland households are single-person compared to 27.8% of Oregon households
- The rental housing market has experienced increased prices and shortages over the last several years, particularly "workforce housing"
  - Ashland households earning 120% of median income can afford \$1,270 to \$1,295 per month for housing

\*Above 80% and up to 120% of the median income is considered "moderate- income"

## **Demographics**

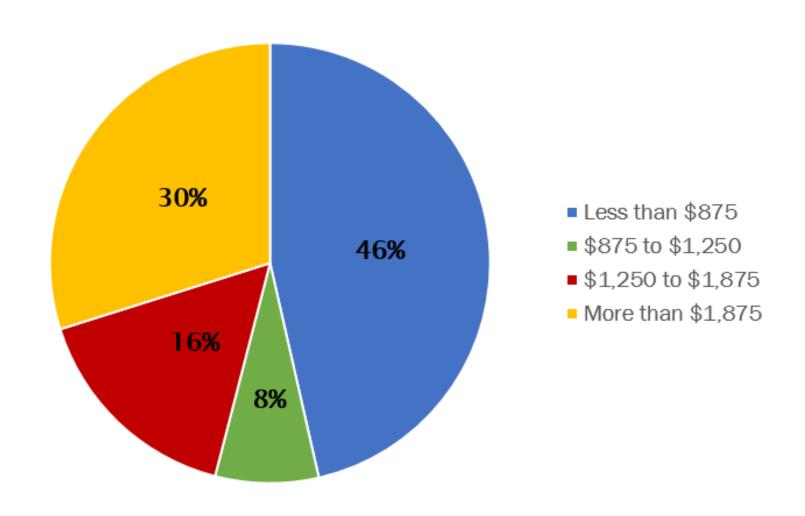
- One-and two person households represent a large and growing segment of the housing market
- Ashland has a much higher amount of One-and two person households than neighboring cities

#### Persons per Household by Tenure



Source: US Census, 2015 ACS

# Household Incomes Converted to Affordable Monthly Rents (30% of income)



Source: US Census, 2015 ACS

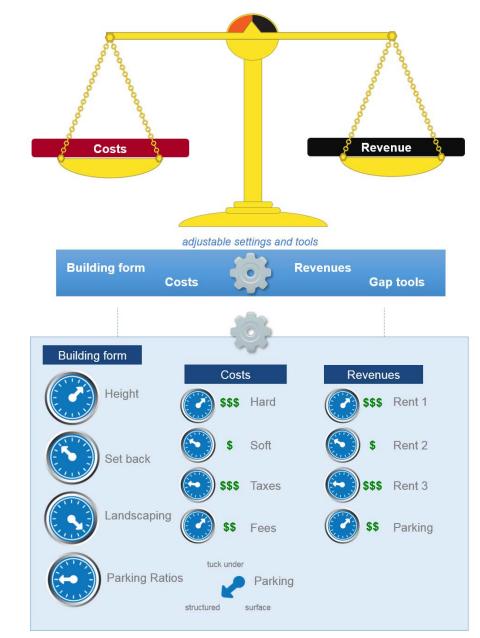
The Transit Triangle Infill Strategies Project

**Tasks Completed** 

Market analysis

Developer interviews

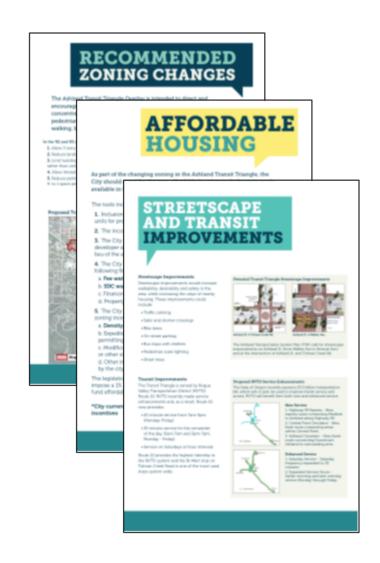
- Demographic analysis
- Analysis of current zoning
- Pro forma testing conducted
- Detailed site-level analysis
- Community Outreach



## **Community Outreach**

The project team held a number of community events, including:

- Stakeholder Interviews
- Developer Roundtables
- A Community Open House
- Online Outreach and Surveys
- Planning Commission Briefings
- City Council Work Session



### What impacts development performance?

- Land cost
- Market demand
- Zoning standards



# Cities can influence these

- New zoning & incentives
- Streetscapes, parks and amenities

Land cost: \$25 / sq. ft.

Construction cost: \$135 / sq. ft.

residential; \$145 / sq. ft. retail

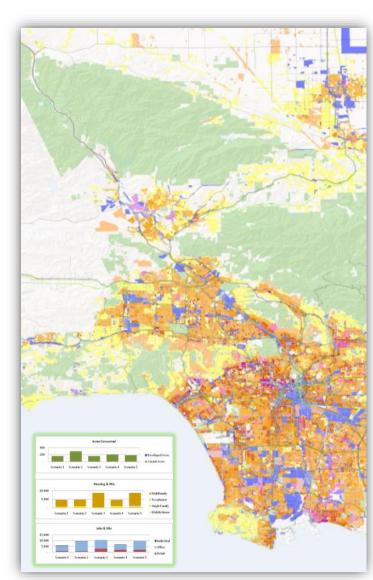
Land + Construction cost: \$160 sq.

ft. residential; \$170 sq. ft. retail

### What is Envision Tomorrow?

- Suite of open source planning tools:
  - Prototype Builder
    - Return on Investment (ROI) model
  - Scenario Builder
    - Extension for ArcGIS
  - 20+ modules or "apps" funded by HUD Sustainable Communities Grants

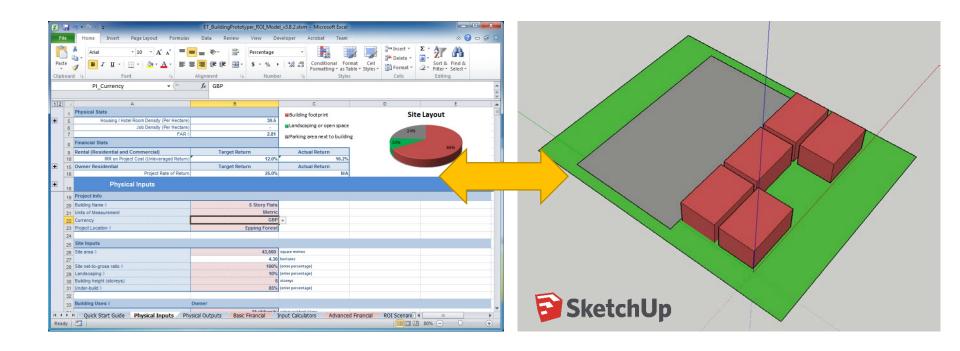




## **Testing Financial Performance (Market)**



## **Testing Physical Parameters (Zoning)**



## **Current Zoning Standards**

Current zoning standards encourage the development of large apartments, townhomes, and condos at low density

Current Zoning	R-2	R-3	E-1	C-1
Height	35 ft. or 2.5 stories	35 ft. or 2.5 stories	45 ft. or 3 stories	45 ft. or 3 stories
Parking Requirements	1-2 per unit	1-2 per unit	2 per 1,000 sq ft (office)	2.8 per 1,000 sq ft (retail)
Allowed Residential Density	13.5 DU/Acre	20 DU/Acre	15 DU/Acre	30 DU/Acre
Landscaped Area	35%	25%	15%	15%
Lot Coverage	65%	75%	85%	85%

## **Findings**

#### Issues:

- Projected commercial rents are too low for new construction
- Projected dwelling units are primarily 1,000+ sq. ft. The current code contributes to that
- Rental rates are not affordable for median income households

#### **Opportunities:**

- RVTD Route 10 runs through study area
- Development potential for additional businesses and housing
- Well-established public facilities
- Shopping, services, and neighborhoods within walking distance

### **Recent Transit Improvements**

- The Transit Triangle is currently served by RVTD Route 10
  - 20 minute service 7am-5pm Monday-Friday
  - 30 minute service 5am-7am, 5pm-8pm Monday-Friday
  - 30-minute service Saturday
  - Highest ridership line in RVTD system
- 2018 service enhancements include:
  - Expanded weekday evening service
  - 30-minute Saturday service



## **Testing Solutions**

Fregonese Associates modeled a three-story mixed-use building prototype for an existing property on Ashland St and Park St.

- **Height** Up to 3 stories
- Landscaping 20%
- Unit Limit No limit (determined by FAR rather than unit count)
- Parking One space per unit, no parking required for on-site retail up to 1,250 sq ft
- Unit size 650 to 700 sq ft apartments and a small amount of retail on the Ashland St. frontage



## **Testing Solutions**

 A height experiment was conducted with 3, 4 and 5 story buildings, with and without stepbacks, to determine achievable density and average rents

Stories	DU/Acre with Stepback	DU/Acre without Stepback
3	44.5	48.7
4	51.1	55
5	56.2	60

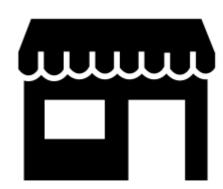
Stories	Average Monthly Rent (with and without Stepback)
3	\$1,295
4	\$1,282
5	\$1,270

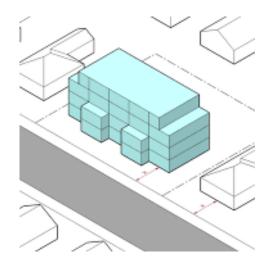
# Key Issues Planning Commission Discussions and Recommendations

Rental Requirement Required Commercial and Employment Uses

**Building Step Back** 







# Rental, For Purchase & Travelers' Accommodations

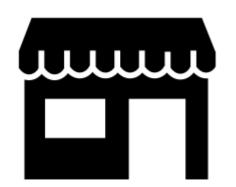


- Providing rental housing at more affordable levels rather than encouraging development of larger and more expensive ownership units was a concern
- Recommendation: Residential units developed under the TT overlay option are required to be rental units.
   Condominiums and travelers' accommodations are not allowed.

<sup>\*</sup> Currently zoning requirements allow dwelling units in the C-1 and E-1 zones in conjunction with commercial and employment use and in the R-2 and R-3 zones as a permitted use. The type of housing unit, rental or for purchase, is not regulated.

## Commercial/Employment Uses

 It was identified that the amount of commercial or employment uses required in a development in the C-1 and E-1 was problematic because of limited demand in Ashland

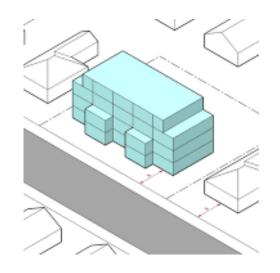


- Initial Planning Commission Proposal was a requirement of 50%
- The recommendation in this draft was ultimately reduced to a 35% requirement

<sup>\*</sup> Currently 65% of the ground floor of a building is required to be in commercial or employment uses in the C-1 and E-1 zones and 35 percent of the ground floor can be housing

## **Articulation vs. Stepback**

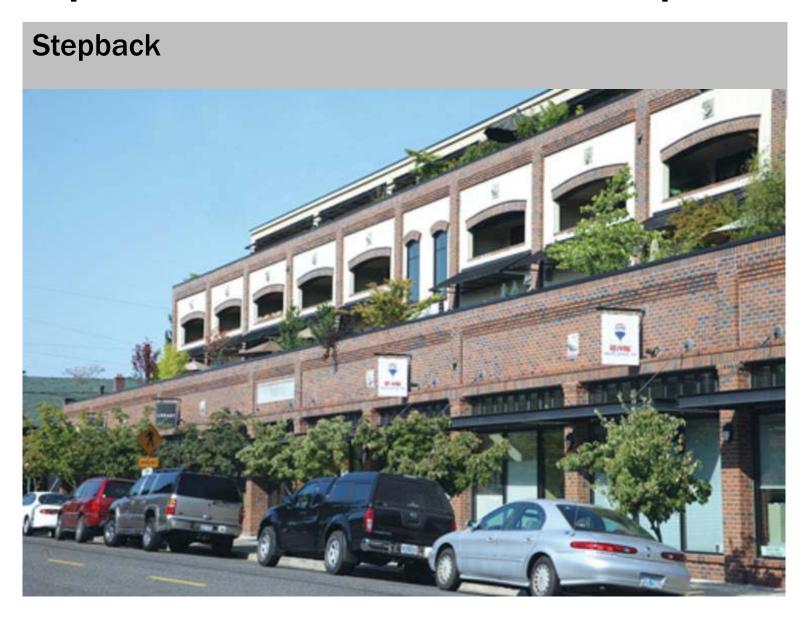
Concerns were expressed regarding the impact of multi-story buildings on nearby residential neighborhoods as well as how they effect the look and feel of the street



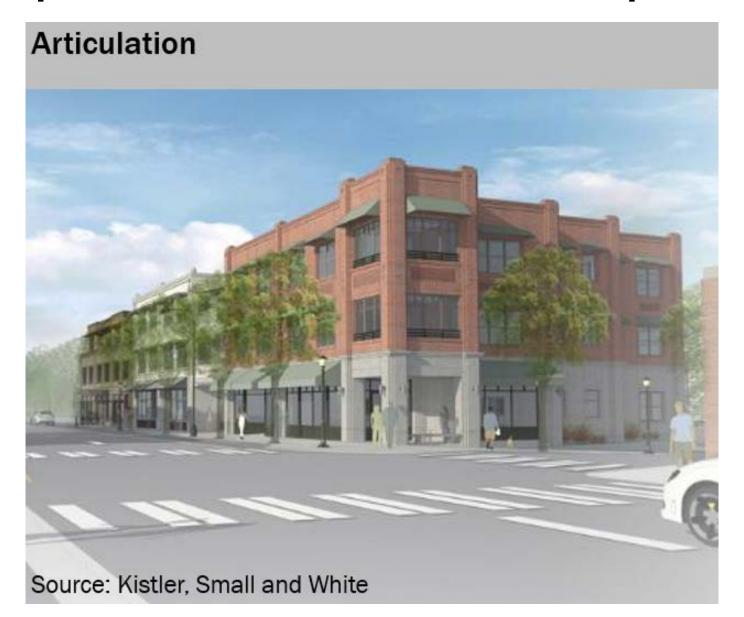
- Both reduce building mass
- Each technique has its benefits
- Allowing for both achieves the desired outcome while adding flexibility

<sup>\*</sup> Currently buildings are allowed to be 40 feet (3 stories) in the C-1 and E-1 zones

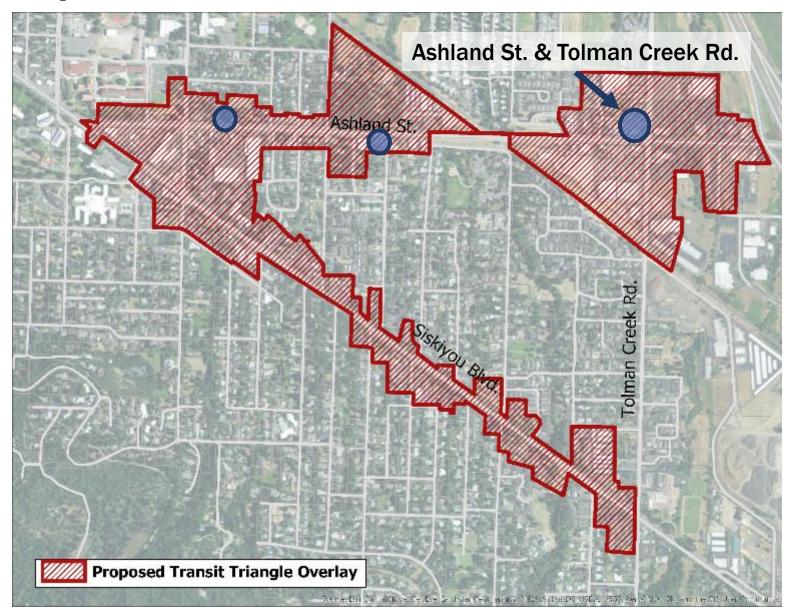
## **Stepback and Articulation Examples**



## **Stepback and Articulation Examples**



## Map of visualizations



# C-1 Zone Ashland Street + Tolman Creek Road



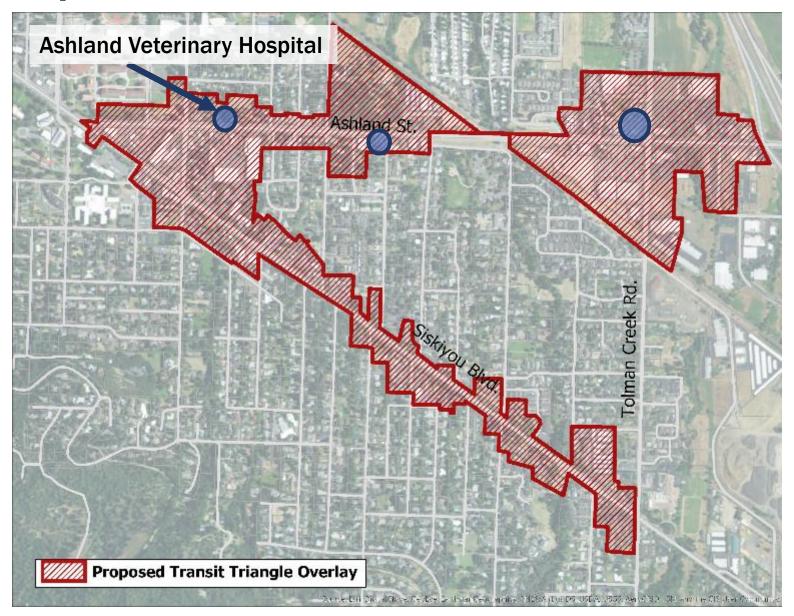
# C-1 Zone Ashland Street + Tolman Creek Road



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## Map of visualizations



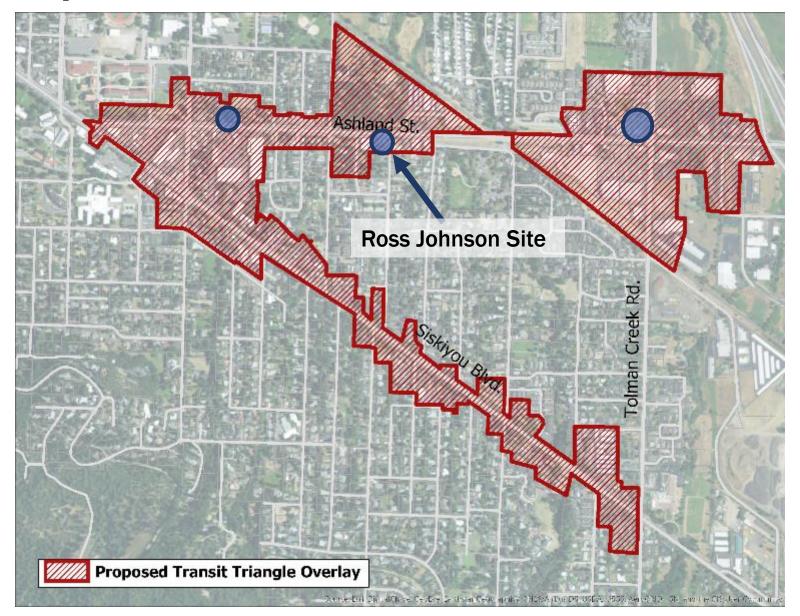








## Map of visualizations





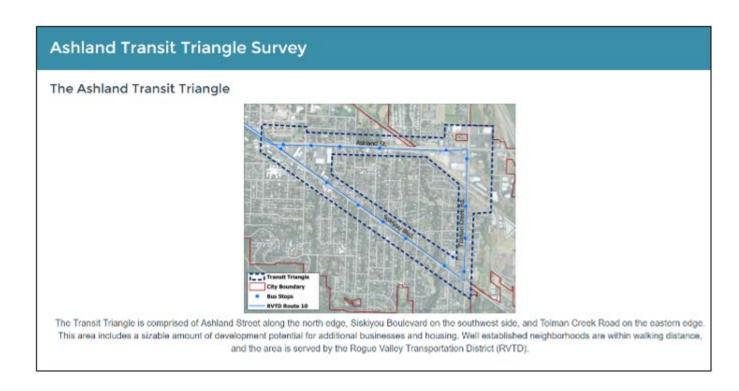






## **Online Survey Results**

- Survey emailed to open house attendees and posted on project website
- 24 responses



#### 14. Which image do you like BEST?



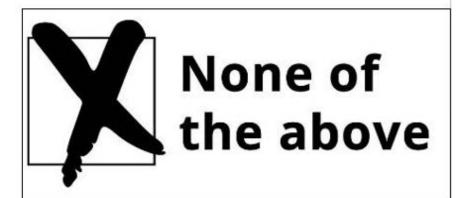
Three story building with stepback – 35%



Three story building without stepback - 26%



Four story building with stepback – 30%



None of these - 9%

#### 13. Which image do you like BEST?



Three story building with stepback – 27%



Four story building with stepback – 27%



Four story building without stepback – 32%



None of these - 14%

### **Planning Commission Recommendation**

#### Rental Housing

- Existing Zoning is retained, development under Transit Triangle overlay is optional
- Development without overlay allows development of for purchase residential units and hotel/travelers accommodation unit

#### Commercial and Employment Uses

- 35% of ground floor in commercial/employment
- 65% of ground floor can be housing

#### Building Step Back

- 10-foot building step back for 3<sup>rd</sup> and 4<sup>th</sup> stories required within 25 feet of residential zone and on building side facing street
- Exception to Site Design Standards required for proposing an alternative to this standard

### Comments Received for 9/18/18 Public Hearing

- 75% of units less than 800 sq ft
- Reduced parking
- Building step back
- Prohibiting condominiums
- Common water meters
- Future transit plan for Croman Mill
- Transit Triangle overlay for Tolman Creek Rd.
- Gathering Places
- Oregon Department of Transportation (ODOT) comments

## **Final Thoughts**

- The Transit Triangle overlay is intended to incentivize and simplify the process for developing rental housing for Ashland's workforce
- If the Transit Triangle overlay is successful it makes sense to look to expand it where appropriate
- Estimated new units will have minimal impact to adjacent neighborhoods and traffic

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