



Homeless Services Masterplan Subcommittee Meeting Agenda

Siskiyou Room, Community Development and Engineering Building, 51 Winburn Way
Tuesday, May 14, 24, 2024 * 5:30 – **7:45 p.m.** – a little extra time

AGENDA

CALL TO ORDER: 5:30 p.m., Meeting held in person (no Zoom option this time)

- 1. Welcome & Agenda Review (5:30–5:35 p.m.)**
- 2. Public Forum and Announcements (5:35–5:40 p.m.)**
Up to 5 minutes allotted for public comment.
- 3. Approval of Minutes (5:40–5:45 p.m.)**
- 4. Review/Synthesize Service Inventory SWOT (5:45–7:10 p.m.)**
 - a. Supportive Services
 - b. Outreach & Day Centers
 - c. Shelter & Transitional Housing
 - d. Housing (RRH and PSH)
- 5. Recap of SWOT Analysis (7:15–7:35 p.m.)**
- 6. Council Liaisons (7:35–7:40 p.m.)**
 - a. Latest City Council Actions
 - b. Communication updates to members of City Council
- 7. Debrief (7:40–7:45 p.m.)**
 - a. Set Data Review Meeting – Who is Interested?
- 8. ADJOURNMENT: 7:45 PM**

Packet Includes: Report on # of Surveys Completed

Remaining Meetings: Wednesday, May 22 – Review/Synthesize Community Input
TBA – Review Data
Tuesday, June 11 – Review/Critique Draft Report
Wednesday, June 26 – Finalize Report

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please email linda.reid@ashland.or.us. Notification 72 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to the meeting (28 CFR 35.102-35.104 ADA Title 1).





Homeless Services Masterplan Subcommittee Meeting Agenda

Timeline (revised 5/1/24)

Date	Meeting	Topics	Follow-up Tasks
2/28	Subcommittee	Understanding the players addressing homelessness	
		Subcommittee Approach, Tasks, and Timeline	Share with HHSAC and City Council
		Assignments to complete Service Inventory	Gather information
		Communications with HHSAC and City Council	Provide written materials
	HHSAC	Subcommittee Approach, Tasks, and Timeline	
	City Council	Subcommittee Approach, Tasks, and Timeline	
3/12	Subcommittee	The Responsibilities of a Continuum of Care (CoC)	Gather additional information
		Final preparations for Program/Service Inventory work	Gather information
3/27	Subcommittee	Updates on Program/Services Inventory and data gathering	Continue to gather information
		Determine which subpopulations to engage in providing community perspectives and who will engage each population	
		Develop engagement plans for each subpopulation	
		Communications with HHSAC and City Council	Provide written materials
3/28	HHSAC	Community Engagement plans	
4/1	City Council	Community Engagement plans	
4/9	Subcommittee	Finalize questions/tools for each subpopulation	Prepare tools. Set up mechanisms, promote opportunities
		Review progress on Services Inventory	Confirm deadline 4/12





Homeless Services Masterplan Subcommittee Meeting Agenda

Date	Meeting	Topics	Follow-up Tasks
		Review CoC information; discuss strengths, weaknesses, and potential opportunities	Collect any additional information
4/24	Subcommittee	Progress update / Review report outline	Gather last inventories
		Update on Community Input process	Confirm deadline 5/7
5/14	Subcommittee	Services Inventory SWOT Analysis	Prepare summary
		Set separate data review mtg.	Set day/time/location
5/22	Subcommittee	Review community input; identify themes	Prepare summary
		Confirm participation in data review mtg.	Hold data review mtg.
TBA	Data Review	Identify data to include in report	Incorporate into report
6/11	Subcommittee	Review draft report. Suggest revisions.	Finalize report
		Discuss format for reporting to HHSAC and City Council	Prepare for reporting to HHSAC and Council
6/26	Subcommittee	Review final report	Final adjustments
		Confirm plans for reporting to HHSAC and City Council	Final preparations
tba	HHSAC	Subcommittee Report	
tba	City Council	Subcommittee Report	



Homeless Services Masterplan Subcommittee

Community Development Building

51 Winburn Way

April 24, 2024

DRAFT MINUTES

CALL TO ORDER: 5:42 p.m.

I. WELCOME & AGENDA REVIEW: 5:42–5:43 p.m.

- Attendance: All members were in attendance except for: **Slattery, Bloom, and Bachman**
- **Fields** goes over the Agenda

II. PUBLIC FORUM & ANNOUNCEMENTS: 5:44–5:46 p.m.

Note: Anyone wishing to speak at any Housing and Human Services Advisory Committee meeting is encouraged to do so. If you wish to speak, please rise and, after you have been recognized by the Chair, give your name and complete address for the record. You will then be allowed to speak. Please note the public testimony may be limited by the Chair.

- No speakers for public forum present
- Discussion on *Johnson v. Grants Pass* Supreme Court case; expunging records timelines

III. APPROVAL OF MINUTES: 5:46–5:50 p.m.

- Approval of previous meeting minutes as proposed

IV. WORK/PRODUCT UPDATES VIA DRAFT OUTLINE FOR REPORT &

V. OVERALL REFLECTIONS ON DRAFT REPORT: 5:50– 7:40 p.m.

- At some point during the meeting, the computer locks up and won't let staff log in; audio recording is not great as a result
- **Calvin** explains that the Executive Group needs feedback from the Subcommittee members on the "how" and then the group will review the "end draft"
- **Calvin** suggests that the final product will be 1/3 report and 2/3 appendix
- **Sacks** asks **Kaplan** if the way the group is progressing and the proposed final product is what council had in mind from the group, questions why we are proposing to not include examples from other cities – this will be discussed in detail later, possible to add to report
- Staff member **Reid** gives an overview of the draft money map document; **Price** requests that we add where the funding is coming from, **Rohde** wants to know where the funding **IS**, including what we don't receive; others suggest spelling out abbreviations for clarity
- **VanEgdom** asks where do we draw the line for resources?
- Synthesizing all the ideas together will help the HSMS members identify a direction/area to focus on for recommendations
- **Fields** says that with more time she could get more data from ACCESS as most organizations/people did not have number data readily available
- **Turner** updates that the street nurses will be conducting a PIT (point in time) count and this should be added to our draft outline for the report; **Neisewander** asks and **Turner** clarifies that it *will* include the house as well; navigators at OHRA will be useful here



Homeless Services Masterplan Subcommittee

- **Price** would like to receive updates from each group/individual on what they are doing for the HSMS and everyone agrees that would be beneficial to not duplicate efforts
- Members agree that the data should be presented in percentages, not actual numbers
- **Kaplan** will provide **Henigson-Kann** with the eviction database information
 - **Sacks, Turner**, and the street nurses (nursing students) are conducting surveys and will finish by April 25th
 - **Rohde** surveyed a few churches – found that they are age and money challenged, are doing work but differently from previous efforts (supporting other services)
 - **Neisewander** informs the group members that food banks don't provide food that is safe/reasonable for homeless population – they are required to take all the food given to them, including frozen food, they use the ACCESS model, complaints have been made to resolve the issue
- HMIS data gets manipulated by those trying to get access to the resources to make them more likely to receive aid/resources first, thus skewing data
- Maslow is an Ashland grant-funded organization and we should either have information on them, or be able to get it fairly easily
 - Identified weakness of doing this work is busy schedules of everyone involved
- **Sacks** wants the data from OHRA included that shows the number of people kicked out or left and how many returned, etc.
- **Calvin and Rohde** both state that the data cannot be detailed, given our time-restraints, but is a great starting point for this work
- **Fields/Calvin** ask the group to send to staff member **Reid** what things they wish we could find out and/or include in our report
- Staff member **Reid** will create a memo that identifies the gaps in services and providers
- **Price** states her concerns about overlooking the senior populations that are lacking from our data and questions how can we better reach them; **Sacks** states that their data will be included through OHRA, while **Calvin** adds that they are not being missed, they are included in the data received by other groups/organizations and will be included in the report
- **Kaplan** states that none of our data will be unduplicated
- **Turner** requests that the 11 (of 25) unnoted Ashland service inventory resources should be sent out to the group so that they can be completed by the members
- Staff member **Reid** talks about the affordable housing map and clarifies that it only covers the *deed restricted* affordable housing; details (such as deed restriction expiration) can be provided in the glossary/appendix if the group would like to have them included; the group also requests that the data should be shown as “per capita” instead of just number of units per city/jurisdiction
- Staff member **Reid** offers that the SWOT analysis will highlight opportunities addressed by the group
- Outreach update by group: businesses have 45 responses – **Price** wants to walk around and survey in addition to online, education section – has reached out to SOU and the school board but nothing is moving forward at this time, Homeless Experiences group –



Homeless Services Masterplan Subcommittee

see above, front line group – staff member **Reid** will reach out to the homeless taskforce, general population – 124 responses & **Fields** would like to do tabling surveys at grocery stores in addition to the online survey and posters

- Request to make posters with QR codes and/or links for each of the surveys
- Survey deadline is May 7th, staff member **Reid** will update this where needed
- Only 2 group members responded to the “refocusing” questions sent out via email
 - **Price** is okay with Mayor/City Council (CC) members present
 - **Neisewander** wants CC thoughts and the Police Chief as well
 - **Reid** does not want CC/Mayor presence during HSMS meetings as they could influence the members
 - **Rohde** agrees with all of the above
- **Fields** re-centers the group on the 2 important issues: council/mayor presence at meetings and whether or not the group provides recommendations in report
 - **Turner** does not see the point in their presence
 - **VanEgdom** recommends that we add more time to our meetings
- **Calvin** asks the group how we want to communicate the findings to the Housing and Human Services Committee (HHSC); **Rohde** thinks that unanimity is key; **Fields and Price** don’t think that HHSC would care
- **Sacks** reiterates that he wants to include what other cities are doing/recommendations; **Reid and Turner** both state that the SWOT analysis will address and narrow down the field so that we can make recommendations/highlight areas to focus on
- Consensus was reached on providing a targeted program/area once the SWOT analysis is completed and gaps can be more easily identified
 - **Rohde** says that this does not need to be formal or complete, but that it is a starting point

VI. **COUNCIL LIASIONS:** 7:40–7:45 p.m.

- **Kaplan** states that at the last CC meeting Kelly Burns and Sabrina Cotta brought to council for a vote to have a new position opened for the management of 2200 Ashland Street, the vote was passed; **Neisewander** updates the group on the closure of 2200 Ashland Street as a shelter & removal of shower trailers which have been brought back over to OHRA

VII. **DEBRIEF:**

- No debrief

VIII. **ADJOURNMENT:** 7:45 p.m.

Next Meeting Dates: Tuesday, May 14th 5:30–7:30 PM

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Memo

DATE: May 14, 2024
 TO: Homeless Services Masterplan Subcommittee
 FROM: Linda Reid, Housing Program Manager
 DEPT: Planning
 RE: Inventory SWOT Analysis Exercise

The executive committee discussed and is suggesting that the Subcommittee utilize a “Fishbowl” process to facilitate an orderly way of getting everyone’s insights reflected in our analysis of the information, gathered through the provider inventory’s SWOT questions.

Attached to this memo is the final inventory, a chart of just the SWOTs, and the four groupings of SWOTs for review.

The group assignments are on the bottom of the chart and inventory:

Support Services	Street Outreach	Day Center	Safe Parking	Emergency Shelter	Transitional	RRH	PSH
10	3	2	2	15	5	3	2
10	3	1	2	7	3	2	2
Deb	Dennis			Ro		Alex	
Jim	Lawrence			Rich		Avram	
Debbie	Bob			Rob		Helena	
Veronica				Linda		Dylan	
10 SWOTs	6 SWOTs			10 SWOTs		4 SWOTs	

Instructions:

Please review your assigned set of “SWOTs”, looking for themes, and make notes on the cover page provided.

Planning Department

20 East Main Street
 Ashland, Oregon 97520
ashland.or.us

Tel: 541.488.5300
 Fax: 541.552.2059
 TTY: 800.735.2900



Memo

At the meeting, you will be sharing with your group what you gleaned in your individual review. This will be done in a "fishbowl" exercise, where another group will be assigned to listen, then provide feedback on what they heard your group say. This will be captured by a facilitator (either Echo or Jan, depending on the group). Both groups will then review (and edit) what the facilitator captured.

Then the process is repeated, with the other group going first.

The blue and green groups will be in one room, and the pink and orange groups will be in another room. When the fishbowl exercises are complete, everyone will come back to the same room to hear the results of each room's work.

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SWOT – Support Services

Analysis by individual Subcommittee Member: _____

STRENGTHS:

WEAKNESSES:

OPPORTUNITIES:

THREATS:

What are the strengths and weaknesses of this program?

Laundry Love

STRENGTHS Reliable, long-time volunteers who are capable with iffy machinery. They all have excellent interpersonal skills and really enjoy getting acquainted with our neighbors in need and remembering their names! We've developed close relationships over the years. Laundry Love is respected by the community at large.

WEAKNESSES We greatly appreciate OHRA's allowing us to use the laundry machines in their shower trailer. However, the machines are old and not reliable. We can only fill them halfway so we cannot launder the bedding. And we only have cold water so we cannot help get rid of scabies, lice or bedbugs. We are not totally addressing private or public health concerns.

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES This past year 4 local donors have offered Laundry Love a total of 6 commercial grade washers + dryers. If we can install them in a shelter, we can use them 2 days a week and the shelter staff can use them the other 5 days each week. We will have hot

THREATS Even though the great majority of our guests conduct themselves well and even though all our guests are supervised by volunteers onsite, Ashland residents nearby may not welcome ten people, 2 days per week in their neighborhood if they have low or no income. Laundry Love may remain homeless.

water & be able to wash sleeping bags again!

Additional comments:

What are the strengths and weaknesses of this program?

OHRA Shower Trailer

STRENGTHS Giving guests the opportunity to shower and launder their clothing

WEAKNESSES Would like more/newer laundry machines

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES

THREATS

What are the strengths and weaknesses of this program? **Jobs w/Justice - Peace Meal**

STRENGTHS	WEAKNESSES
1) Credibility built through long-term consistent support to a community without stability 2) Strong & committed volunteer support 3) Transparency	Lack of formal structure Losses in Alameda fire of records, business & home Lack of office space and storage space

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES	THREATS
Applying for state grant to build infrastructure for emergency disaster preparation	Changing political environment Rising costs of food Fewer resources

What are the strengths and weaknesses of this program? **Recovery Cafe**

STRENGTHS	WEAKNESSES
We love, we have lots of resources to provide help w/ those struggling	Not enough money

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES	THREATS
Recovery parenting class, school of recovery, circus, food, coffee, peer support	Drugs

What are the strengths and weaknesses of this program? **Peace House - Uncle Food's Diner**

STRENGTHS Consistent reliable staff + volunteers. Strong relationships with food sources, the larger community, & the unhoused population.	WEAKNESSES Diner participation. <u>WEAKNESS:</u> Funding uncertainty
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Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES Have the meal book inside.	THREATS Potential Lack of funding or inconsistent funding.
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What are the strengths and weaknesses of this program? **Hawthorne Park Potluck (daily)**

STRENGTHS Community building, provides a daily hot meal to the hungry and unhoused, and people who don't have cooking facilities, created food rescue network.	WEAKNESSES Reliance on volunteers and donations, Reliable food supply, burnout, lack of city support.
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Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES Greater numbers of donations and volunteers, Community grants, more collaboration from businesses and other non-profits.	THREATS Sweeps from police drive away clients, negative social media from anti-homeless community members.
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What are the strengths and weaknesses of this program?

Monday Meals

STRENGTHS

Project supported by community
good will
Continues by faith - for a decade now
Improves attitudes about people on the streets
Motivates others to serve

WEAKNESSES

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES

THREATS

St Vincent de Paul – Ashland

Support Services – Financial assistance, utility payments, auto insurance, gas, etc.

What are the strengths and weaknesses of this program?

STRENGTHS

- committed volunteers
- same day service
- personal connection on site
- flexibility / wide variety of requests
- volunteers empowered to decide and sign checks

WEAKNESSES

- insufficient funding means they have had to reduce frequency of assistance

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES

THREATS

difficulty recruiting new volunteers

What are the strengths and weaknesses of this program?

EASTER SEALS - Vet Reintegration

STRENGTHS clients who choose to use these services are successful...60-70% maintain employment at strong community partners, ACCESS, etc. Supports job training for occupations that lead to faster	WEAKNESSES Clients who are court mandated, not "voluntary" are insufficient staffing for the level of need
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Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES stronger public support for assisting unhoused vets ↙	THREATS aging population, harder to find or maintain employment housing is a challenge
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What are the strengths and weaknesses of this program?

La Clinica at OHRA

STRENGTHS Integrated Medical/BH services Embedded in Shelter Walk-in Services Directly connected with multiple agencies SUD services: MAT, Narcan, BH Clinician	WEAKNESSES Still developing full Scope.
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Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES Opportunities to expand program to street services and other very small community clinic models.	THREATS Sustainable Funding
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SWOT – Outreach, Day Centers, Safe Parking

Analysis by individual Subcommittee Member: _____

STRENGTHS:

WEAKNESSES:

OPPORTUNITIES:

THREATS:

What are the strengths and weaknesses of this program?

Jackson Co. Health & Human Services - Outreach

<p>STRENGTHS</p> <p>Focus on avoiding "dual roles" by partnering with</p>	<p>WEAKNESSES</p> <p>staffing shortages means 24/7/365 mobile crisis/street</p> <p>outreach is not possible. Needs more funding for</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p> <p>Always looking for more sources of funding</p>	<p>THREATS</p> <p>The "pendulum" swing from times of higher funding to</p> <p>times of budget reductions.</p> <p>Decision makers seem to have little understanding of needs</p>
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What are the strengths and weaknesses of this program?

VA - Outreach

<p>STRENGTHS</p> <p>staff training, networks with partner agencies;</p> <p>a "robust system of care"</p>	<p>WEAKNESSES</p> <p>hardest to serve clients have "burned bridges" with</p> <p>many programs</p> <p>Gaps in care result from not being "service connected"</p> <p>as defined by differing regulations/policies</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p> <p>building partnerships for geriatric care, aging in place/</p> <p>home based care</p> <p>Working on better contact with vets in retirement</p> <p>facilities</p>	<p>THREATS</p> <p>Aging population--geriatric care needs</p> <p>not enough "wrap around" supports</p> <p>not enough housing affordable for very low income</p> <p>need more assisted living-type facilities for aging</p> <p>veterans</p>
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ACCESS Street Outreach

What are the strengths and weaknesses of this program?

<p>STRENGTHS</p> <p>EO provided enough resources for persons ready to engage IF program has established trust: that takes time, persistence</p> <p>Good communication with OHRA.</p> <p>Rapid Rehousing "boot camp" provides professional development</p>	<p>WEAKNESSES</p> <p>need for more street outreach partners</p> <p>staff turn over</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p> <p>I Should work on forming more outreach partners, beyond OHRA</p> <p>A safe parking program would help </p> <p>Work on shared language re: standards of care between programs/systems</p>	<p>THREATS</p> <p>need to protect staff, volunteers</p> <p>insurance is quite costly and can be a barrier to providing service</p>
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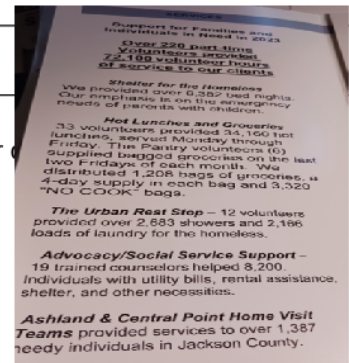
What are the strengths and weaknesses of this program?

St. Vincent de Paul - Urban Rest Stop

<p>STRENGTHS</p> <p>Volunteers donate many hours of unpaid labor</p>	<p>WEAKNESSES</p> <p>volunteers are aging out, so getting young volunteer/unpaid staff is a challenge</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p> <p>Thrift store generates about \$700 annually to support</p>	<p>THREATS</p> <p>need to recruit younger</p>
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OHRA Resource Center – No SWOT provided

What are the strengths and weaknesses of this program?

Havurah - safe parking program

STRENGTHS

Provides safe space. Not harassed by police. Receive assistance in getting services

WEAKNESSES

only helps a few people. Must use porta-potties. Can't access building's bathrooms.

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES

No.

THREATS

When sometimes people in community have issues with program.

1st Presbyterian - Parking

What are the strengths and weaknesses of this program?

1st Presbyterian Church

STRENGTHS

WE OFFER A PLACE TO CAMP FOR PEOPLE IN NEED THAT IS EASY TO ACCESS AND WE PROVIDE OTHER HELP WHEN NEEDED (FOOD, CAR EXP, ETC)

WEAKNESSES

VERY LIMITED FUNDS + HUMAN RESOURCES

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES

NOT MANY BEYOND WHAT WE ARE DOING. WE WOULD LOVE TO EXPAND ALL OUR HOMELESS HELP BUT ARE RESOURCE CONSTRAINED.

THREATS

DWINDLING CONGREGATION THAT IS AGING OUT. COSTS OF JUST STAYING OPEN.

SWOT – Shelter and Transitional Housing

Analysis by individual Subcommittee Member: _____

STRENGTHS:

WEAKNESSES:

OPPORTUNITIES:

THREATS:

ACCESS Shelters

What are the strengths and weaknesses of this program?

<p>STRENGTHS</p> <p>connection with RCC</p> <p>part of the CAA for the county,</p>	<p>WEAKNESSES</p> <p>As with all programs, needs better shared, coordinated community-level data re: WHO/characteristics are in the programs; more tracking data; more follow up. And that work takes staff and their time</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p> <p>Seeking more ways to get permanent supportive housing because that is FAR more cost effective and promotes well-being, compared to relying on revolving door from jail, hospital ER</p>	<p>THREATS</p> <p>Aging populations with chronic, treatment resistance, higher levels of acuity without the appropriate sites to place people</p>
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ACCESS Weather Shelter

What are the strengths and weaknesses of this program?

<p>STRENGTHS</p> <p>Medford weather shelter offers more access to support services, food, more comfortable</p>	<p>WEAKNESSES</p> <p>Threshold is 25 degrees, so doesn't activate often dependent on volunteers</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p> <p>Has a stable site at present which helps with offering support services</p>	<p>THREATS</p> <p>hard to predict the weather, challenging to get staffing & volunteers</p>
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What are the strengths and weaknesses of this program?

VA - Shelter - TH - RRH


<p>STRENGTHS</p> <p>Program gives vets sufficient time for support with sobriety, re-teaches life skills that were forgotten OR</p>	<p>WEAKNESSES</p> <p>Increasing numbers of older veterans who struggle with activities of daily living, may not be able to be self-sufficient, eg. Viet Nam era vets. Not enough staff to support vets with complex medical conditions/needs</p>
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Are there any new or possible opportunities or threats to this program?

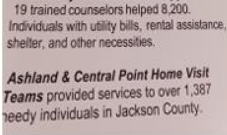
<p>OPPORTUNITIES</p> <p>Emphasis on continuous improvement in the workplace</p> <p>Internship programs, online learning, professional development</p>	<p>THREATS</p> <p>Funding at the federal level may depend on political shifts. Some "zero-growth" budgeting has resulted in</p>
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What are the strengths and weaknesses of this program?

St. Vincent de Paul - Support Services - Shelter

<p>STRENGTHS well maintained .</p> <p>Effective partnering with other service organizations: ACCESS</p> <p>Strong shared values/mission,</p> <p>emphasis on compassion, less</p>		<p>WEAKNESSES</p> <p>Need new staff, volunteers. COVID decimated the ranks of older adult volunteers</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p> <p>Always doing prospecting for grants, donors, philanthropy, foundation</p>		<p>THREATS</p> <p>Succession planning is a challenge as administrator and experienced volunteers are aging, no longer</p> <p>"The generation that was taught to volunteer" is going away</p> <p>Need for services have increased, number of volunteers is decreasing</p>
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Additional comments:

What are the strengths and weaknesses of this program? OHRA - Severe Weather Shelter

<p>STRENGTHS 28 individuals had the opportunity to come in out of the cold when temps were 32° or less.</p>	<p>WEAKNESSES Difficult to staff with the short notice of calling shelter</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p>	<p>THREATS</p>
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STAFFING NOTES: (e.g., qualifications/certifications, unfilled positions, difficulty in securing or retaining staff)
Late contract signing made it difficult to hire staff and have them trained in time for shelter openings

What are the strengths and weaknesses of this program? OHRA Shelter, 24/7 - COA

<p>STRENGTHS 73 individuals had the opportunity to get off the streets, have a bed, be able to shower, do laundry and engage in navigation services. 17 obtained housing</p>	<p>WEAKNESSES Closed the doors after 5 months.</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p>	<p>THREATS</p>
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OHRA - OHRA Shelter - No SWOT provided

UNETE - Resource Navigation	
What are the strengths and weaknesses of this program?	
<p>STRENGTHS</p> <ul style="list-style-type: none"> - bilingual staff who are representative of the community they serve - trauma-informed, culturally informed - recognized by state partners, less so locally 	<p>WEAKNESSES</p> <ul style="list-style-type: none"> - Not able to meet all the needs, particularly in the areas of food insecurity and health care
Are there any new or possible opportunities or threats to this program?	
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> - Additional funding for food, oral health services, mental health services 	<p>THREATS</p> <ul style="list-style-type: none"> - potential potential surge of anti-immigrant feeling that causes Latino community members to hide and go without help
<p>Additional comments: Lack of staff in other local organizations who are truly bilingual leads to expectation that UNETE does all the work with Spanish speakers. Every organization needs to step up and develop the capability to serve Spanish speakers.</p>	

Rogue Retreat Shelters – no SWOT provided

RV Unitarian Universalist Church - cottage for TH	
What are the strengths and weaknesses of this program?	
<p>STRENGTHS</p> <ul style="list-style-type: none"> • Location of house is excellent • Comfortable cottage • Free housing • Long time stay. 	<p>WEAKNESSES</p> <ul style="list-style-type: none"> 1. aging church population No qualified person like navigator to work with family
Are there any new or possible opportunities or threats to this program?	
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> • Church congregation to volunteer at Ash Food Bank for 1 mo. • Use new younger members 	<p>THREATS</p> <ul style="list-style-type: none"> • church programs need the space of the house

What are the strengths and weaknesses of this program?

STRENGTHS	WEAKNESSES
extensive partnership networks at local/state levels	staffing shortages lack of funding for personnel and operations

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES	THREATS
State funding at present is available more than in ----- Tuition reimbursement programs may be available for -----	the political pendulum swings back & forth in support -----

What are the strengths and weaknesses of this program?

Parker House

STRENGTHS	WEAKNESSES
Individual, personal support.	could use more personal support from people who understand this kind of work (volunteers)

Are there any new or possible opportunities or threats to this program?

OPPORTUNITIES	THREATS
grants for help with afterschool care (child)	

Rogue Retreat TH – no SWOT provided

SWOT – Permanent Housing

Analysis by individual Subcommittee Member: _____

STRENGTHS:


WEAKNESSES:

OPPORTUNITIES:

THREATS:

ACCESS Rapid Rehousing

What are the strengths and weaknesses of this program?

<p>STRENGTHS</p> <p>Program provides training in budgeting, realistic rent affordability; goal is to move people into stable housing</p> 	<p>WEAKNESSES</p> <p>wait list for case managers</p> <p>coordinated entry system isn't working well Follow-up data on persistence in housing is insufficient to assess the long-term success of the program</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p> <p>Improved coordinated entry could save everyone</p> <p>a lot of time</p>	<p>THREATS</p>
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Columbia Care – Rogue Ridge

<p>What are the strengths and weaknesses of this program?</p>	
<p>STRENGTHS</p> <p>Housing First wrap around services 24hr support dedicated staff fosters community clinical support</p>	<p>Rogue Ridge - PSH</p> <p>WEAKNESSES</p> <p>Staff turnover</p>
<p>Are there any new or possible opportunities or threats to this program?</p>	
<p>OPPORTUNITIES</p> <p>Expand capacity to transport folks with disabilities</p>	<p>THREATS</p> <p>→ some sketchy folks → people who lease -</p>

Jackson County Housing Authority – No SWOT provided

What are the strengths and weaknesses of this program?

VA - Shelter - TH - RRH

<p>STRENGTHS</p> <p>Program gives vets sufficient time for support with sobriety, re-teaches life skills that were forgotten OR</p>	<p>WEAKNESSES</p> <p>Increasing numbers of older veterans who struggle with activities of daily living, may not be able to be self-sufficient, eg. Viet Nam era vets. Not enough staff to support vets with complex medical conditions/needs</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p> <p>Emphasis on continuous improvement in the workplace</p> <p>Internship programs, online learning, professional development</p>	<p>THREATS</p> <p>Funding at the federal level may depend on political shifts. Some "zero-growth" budgeting has resulted in</p>
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What are the strengths and weaknesses of this program?

VA - Permanent Supportive Housing

<p>STRENGTHS</p> <p>successful at getting vets into housing but...</p> <p>Some vets succeed in moving out of case management</p>	<p>WEAKNESSES</p> <p>...but the challenge is KEEPING them housed, providing sufficient support with life skills</p> <p>long-time homeless will require PERMANENT support</p>
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Are there any new or possible opportunities or threats to this program?

<p>OPPORTUNITIES</p>	<p>THREATS</p> <p>Housing vouchers are in short supply</p> <p>313 vouchers in JaCo, but just a total of 400 for all THREE counties in the service area--not enough</p>
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